WEST DEVON BOROUGH COUNCIL					
BUDGET PRESSURES	BASE 2017/18 £	Yr1 2018/19 £	Yr2 2019/20 £	Yr3 2020/21 £	Yr4 2021/22 £
Waste collection, recycling and cleansing contract (estimate)	510,000	190,000	70,000	70,000	70,000
Inflation on the street cleaning and public conveniences	30,000	10,000	10,000	10,000	10,000
Reduction in planning income	125,000	0	0	0	0
Triennial Pension revaluation	80,000	25,000	0	75,000	0
Inflation on goods and services	70,000	70,000	70,000	70,000	70,000
Increase in salaries - increments and pay and grading	40,000	40,000	40,000	40,000	40,000
Increase in salaries - pay increase at 1%	40,000	40,000	40,000	40,000	40,000
Reduction in Recycling credits	40,000	0	0	0	0
Planning Community of Practice - staffing resource	30,000	0	0	0	0
ICT support contracts - increase the budget to align to actual expenditure	0	30,000	0	0	0
Reduction in Housing Benefit administration subsidy	30,000	20,000	20,000	10,000	10,000
National Insurance and National Living Wage	20,000	20,000	20,000	20,000	20,000
Revenue implication of the waste capital bid in 2017/18 capital programme	0	13,000	0	0	0
Finance Community of Practice - staffing resource	15,000	0	0	0	0
Business Information Point (increase from £8,340 to £15,100) - Economy Working Group recommendations	6,760	0	0	0	0
Reinvest saving of £2,811 in Town Benchmarking reports and £1,000 to Youth Markets (Economy WG recommendations)	3,811	0	0	0	0

The following are all one-off cost pressures in 2016/17 and are not required in

Specialist resource - Waste and Cleansing options review and delivery -one off

2017/18 and are therefore reversed out in 2017/18

Trading company - specialist advice - One off

TOTAL IDENTIFIED BUDGET PRESSURES

WEST DEVON BOROUGH COUNCIL	BASE 2017/18 £	Yr1 2018/19 £	Yr2 2019/20 £	Yr3 2020/21 £	Yr4 2021/22 £
Contribution to Earmarked Reserves					
(This line shows the annual contributions into the Reserve) Contribution to IT Development Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000
Contribution to Planning Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000
Transformation Project (T18) - Approved at 9th December 2014 Council (One-off investment costs) Contribution to Strategic Change Reserve to meet redundancy and pension costs - Contributions reduce to zero in 2020/21					
	160,000	60,000	35,000	0	0
Net contribution to T18 Reserve to meet other non-recurring costs (Contributions are offset by savings as per the Business Case)					
· · · · · · · · · · · · · · · · · · ·	67,000	0	0	0	0
Total Contribution to Earmarked Reserves	277,000	110,000	85,000	50,000	50,000

(150,000)

(80,000) (75,000)

735,571

0

0

0

458,000

0

0

0

270,000

0

0

0

335,000

0

0

0

260,000

SAVINGS AND INCOME GENERATION IDENTIFIED	BASE 2017/18 £	Yr1 2018/19 £	Yr2 2019/20 £	Yr3 2020/21 £	Yr4 2021/22 £
Re-procurement of contracts	346,000	0	50,000	135,000	130,000
Budget Scouring exercise (£45,000 reduction in the contribution to the repairs and maintenance earmarked reserve for car parking maintenance, £25,000 saving on purchase of equipment and £5,000 on staff travel)	75.000			0	
Opt-in charged garden waste service	75,000	0	0	0	0
Opt-in charged garden waste service	67,500	122,500	0	0	0
Housing Benefit recoveries of overpayments (increase income target to reflect actual income being achieved)	0	80,000	0	0	0
Planning Fees (increase income target to reflect actual income being achieved) Additional car parking income (increase income target to reflect actual income being		60,000			
achieved)	0	40,000	0	0	0
Business Rates pooling gain	30,000	0	0	0	0
Villages in Action (£8,000 to £4,000), SW Museum (£2,000 to £1,000) and cease Economy Grants (£5,571) - Economy Working Group recommendations	10,571	0	0	0	0
Council Tax Reduction Scheme - 8.6% reduction in Town and Parish Grant	6,600	6,100	5,500	0	0
Reduced running costs at Kilworthy Park and additional leasing income	5,000	0	0	0	0
Income generation from alternative investment vehicles (e.g. property investment fund)	25,000	0	0	0	0
TOTAL SAVINGS AND INCOME GENERATION	565,671	308,600	55,500	135,000	130,000